

# **An Introduction to Management**

#### **INTRODUCTION**

Designed to aid management and supervisory development, this is a lively and practical course, full of discussions, activities and workshops. It provides managers and supervisors with a good grounding in the vital skill areas they need to perform effectively – namely: team leadership, communication and problem solving. With no room for jargon in this intensive programme, delegates undertake a pre-course activity to ensure maximum learning value.

#### **COURSE OBJECTIVES**

#### By the end of the course, delegates will have:-

- **Defined** leadership qualities
- Identified their leadership style
- Analysed the characteristics of a high performing teams
- Recognised the complementary roles performed by team members
- Identified the skills and techniques that contribute to an environment where people want to work hard
- Practised the skills of communication
- Distinguished assertive behaviour from aggressive and used assertiveness techniques
- Recognised how basic Transactional Analysis
   (TA) techniques can be useful
- Learned how to deal with conflict and give feedback
- *Identified* their influencing style
- Undertaken planning using a variety of effective planning tools
- Used a logical problem solving system
- Made a commitment to improving performance as a manager

#### **COURSE CONTENTS**

# Characteristics of a Successful Leader

Analysing your leadership style

### **Characteristics of an Effective Team**

The roles played by team members Members of staff and contractors

#### Motivation

Delegation

#### Communication

Identifying communication behaviours Questioning skills Listening skills Body language

#### **Communicating with Teams**

Dealing with difficult behaviour Effective questioning skills

## **Communicating Assertively**

Obstacles to behaving assertively Techniques for specific situations

#### The Power of Behaviour

Transactional analysis

# **Handling Difficult Situations**

Confrontation
Giving and receiving feedback

## **Influencing Skills**

Analysing their influencing style

### **Key Steps of Planning**

Setting objectives

#### **Problem Analysis**

Decision making

**Personal Development Action Plans** 

**COURSE DURATION: 2 Day Course** 

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